NEWFOUNDLAND AND LABRADOR BOARD OF COMMISSIONERS OF PUBLIC UTILITIES
120 Torbay Road, P.O. Box 21040, St. John's, Newfoundland and Labrador, Canada, A1A 5B2

## 2017 Automobile Insurance Review

## Taxi Operator Meetings Transcript

Thursday, April 12, 2018
Session Three

Present:
The Board:
Darlene Whalen, Chair and CEO
Dwanda Newman, Vice-Chair
James Oxford, Commissioner

## Participants:

Thursday, April 12, 2018
Krista Quigley and Todd Edmonds, Star Taxi

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NOTICE TO READER: THIS TRANSCRIPT HAS BEENPRODUCED
FROM AUDIO THAT WAS NOT RECORDED BY DISCOVERIES
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UNLIMITED'S COURT REPORTER.
MS. GLYNN:
    Q. So, I just have a few opening remarks, more
        for the record and then we'll get you guys
        started. As Darlene had just alluded to,
        like I said, I thank you for taking your
        time to come in and speak with us today, we
        really appreciate that. We've already
        introduced ourselves, but for the record, we
        have Ryan Oake, who's our regulatory
        analyst; myself, Jacqui Glynn, who's the
        legal counsel; Mr. Jim Oxford, one of our
        commissioners; Darlene Whelan, chair of the
        Board; and Dwanda Newman, who's the vice
        chair of the Board. So, the purpose for the
        meetings is to provide the taxi operators an
        opportunity come in and speak to the
        Commissionaires about the issues they are
        facing in relation to their insurance rates
        and also, just the industry as a whole. The
        Board has been asked to audit taxi claims to
        determine the cause of the four (phonetic)
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            Page 2
        A. I have mine here too.
    MS. GLYNN:
        Q. Perfect. So, they've identified possible
        areas that could be contributing to the
        claims experience, but again, we wanted to
        hear it directly from the taxi operators.
        So, the purpose of today's meeting is just
        to discuss the taxi issues, but we also will
        be reporting on other issues, and if you
        feel like you want to comment on those,
        please feel free. Please note also, that
        there will be an opportunity for you to come
        back again when we have the public
        presentations to the Board. We're hoping to
    Page 2

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\begin{aligned}
& \text { claims experience, including the details } \\
& \text { regarding the underlying causes of loss and } \\
& \text { the high claims cost that are being } \\
& \text { occurred. And then, our job is to provide } \\
& \text { recommendations to reduce these claim costs } \\
& \text { and to reduce the rates for the taxi } \\
& \text { industry. So, Cameron and Associates has } \\
& \text { prepared a report, which I believe was } \\
& \text { circulated to you and there's a copy on the } \\
& \text { table. }
\end{aligned}
$$

## MS. QUIGLEY: <br> MS. QUIGLEY:

A. I have mine here too.

MS. GLYNN:
Q. Perfect. So, they've identified possible areas that could be contributing to the claims experience, but again, we wanted to hear it directly from the taxi operators.
So, the purpose of today's meeting is just to discuss the taxi issues, but we also will be reporting on other issues, and if you feel like you want to comment on those, there will be an opportunity for you to come
back again when we have the public presentations to the Board. We're hoping to
have it in the third week of May. May 23rd is our target right now. It's intended to be a very informal discussion. We are transcribing to ensure that we have a verified record of what it said. The transcript will become part of the public record and will be available on our website and then maybe referred to by the Commissioners when we make our report to government. That report is scheduled to be filed June 30th. The Board will not make any determinations or decisions on the issues; we make recommendations. But this provides us with the unique opportunity to pass on to government comments on a whole bunch of issues. So, feel free to discuss anything. If we go too far off the record, we'll bring you back in.
MS. QUIGLEY:
A. Okay. Sounds like a plan.

MS. GLYNN:
Q. With that being said, I ask that you introduce yourself and who you represent and then, the floor is all yours.
MS. QUIGLEY:
A. My name is Krista Quigley, I am representing Star Taxi in Corner Brook -
MR. EDMONDS:
A. And I'm Todd Edmonds from Star Taxi in Corner Brook.
CHAIR:
Q. Can you--you're going to have to speak a little louder so the -
MR. EDMONDS:
A. Okay, sorry. Got my kitty voice on. CHAIR:
Q. The floor is yours. Whatever you MS. QUIGLEY:
A. Well, to start off, I guess, the biggest issue that I have with this industry is we are paying enormous amounts of money to insurance companies for things that we're not getting. If there's an accident that's occurring, nobody investigates these accidents. They're not--they're just--we were told that it's easier and cheaper for them to just pay out the accident then do any investigating. So, they don't even-there's nothing done about it.








|  | Page 33 | Page 35 |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 1 | MS. QUIGLEY: | 1 |  | know, whatever you do can help it, I |
| 2 | Q. The cap is a major thing. | 2 |  | suppose, but you take--I got 25 cars and we |
| 3 | MR. EDMONDS: | 3 |  | had one accident in four years. So, you |
| 4 | A. I don't know if it'll bring the price of the | 4 |  | can't reduce it much lower than that. |
| 5 | insurance down, but it would stop a lot of | 5 | CHAIR: |  |
| 6 | the problems that we're having. | 6 |  | No, that's right. |
| 7 | COMMISSIONER OXFORD: | 7 | COMMIS | ONER OXFORD: |
| 8 | Q. Yeah, that's a definite, yes. | 8 | Q. | No. |
| 9 | MS. QUIGLEY: | 9 | CHAIR: |  |
| 10 | A. A lot of things that we've discussed over | 10 | Q. | You'll have no where to go. |
| 11 | the last couple of years with the other | 11 | MS. QUIG | Y: |
| 12 | people in the industry, I guess, is it's | 12 | A. | We're at the bottom now. |
| 13 | very important, because it's easy money for | 13 | MR. EDM | NDS: |
| 14 | people and that's the biggest problem that | 14 | A. | That's a pretty good record. |
| 15 | they got, you know, it's just easy, it's | 15 | MS. QUIG | Y: |
| 16 | just such an easy fix, you know, and to cap | 16 | A. | Well, there are things that have been |
| 17 | off the soft tissue injury, you know. I | 17 |  | discussed. I mean, mandating winter tires, |
| 18 | have no issue with anybody that gets hurt in | 18 |  | you know. Mandatory winter tires on a |
| 19 | a motor vehicle accident that if they're | 19 |  | vehicle. All vehicles, not just taxis. |
| 20 | hurt and they're--it's actual fact - | 20 | COMMIS | ONER OXFORD: |
| 21 | COMMISSIONER OXFORD: | 21 | A. | Yes. |
| 22 | Q. (unintelligible)caps. | 22 | MR. EDM | NDS: |
| 23 | Ms. QUIGLEY: | 23 | A. | But the taxis got them is the - |
| 24 | A. Then yes, by all means, you know, but people | 24 | MS. QUIG |  |
| 25 | that are just taking you for a ride, pardon | 25 | A. | Well, I wouldn't put a car on the road in |
|  | Page 34 |  |  | Page 36 |
| 1 | the pun, but seriously, when you feel that | 1 |  | Corner Brook without a winter tire on it. |
| 2 | way about it, it's hard. It's hard when | 2 | COMMISS | NER OXFORD: |
| 3 | someone looks at you and says, "no, I'm not | 3 | Q. | Especially in Corner Brook. |
| 4 | hurt. I'm not hurt, that's okay". And then | 4 | MR. EDM | DS: |
| 5 | two weeks down the road they're saying, | 5 | A. | Yeah. |
| 6 | "what did I do"? I got a year, why should | 6 | CHAIR: |  |
| 7 | that person have one year to file a claim | 7 | Q. | Do you have studs as well? |
| 8 | against me when they're not hurt. You know, | 8 | MS. QUIG |  |
| 9 | why is it such a long period of time for | 9 | A. | Yeah, I buy them by the pound. |
| 10 | someone to have that right, to be able to go | 10 | CHAIR: |  |
| 11 | home and sit down with a boyfriend or a | 11 | Q. | Yeah. |
| 12 | girlfriend or a spouse or parent and say, | 12 | MS. QUIG |  |
| 13 | "that was a $\$ 20,000$ bill you just threw | 13 | A. | But no, in all seriousness, it is something |
| 14 | away". And that's what's happening. That's | 14 |  | that needs to be done, because if there's a |
| 15 | exactly what's happening. | 15 |  | vehicle that's out there that doesn't have |
| 16 | COMMISSIONER OXFORD: | 16 |  | winter tires on and they're driving, they're |
| 17 | Q. Do you have any thought to how the industry | 17 |  | not slowing down. Let's face it, they're |
| 18 | itself might be able to lessen the number of | 18 |  | not slowing down. |
| 19 | accidents that's on the road? You know, | 19 | MR. EDM | DS: |
| 20 | taxi drivers, you know, it has got a fairly | 20 | A. | There's still a lot of vehicles on the road |
| 21 | high rate of accidents. Have you, yourself, | 21 |  | that don't get their winter tires. |
| 22 | given any thought to how these could be | 22 | CHAIR: |  |
| 23 | reduced? | 23 | Q. | Yeah. |
| 24 | MR. EDMONDS: | 24 | MS. QUIG |  |
| 25 | A. Yeah, well, you can put in dash cams or, you | 25 | A. | And for some reason, we are always at fault. |


| You know, and that's not fair. Page 37 |  | Page 39 |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 1 | A. | We just lucked out really good, I got to be |
| 2 | CHAIR: | 2 |  | honest with you. We got a really good crew. |
| 3 | Q. So, I'm impressed by your one accident in | 3 | CHAIR: |  |
| 4 | four years. So, you know, what would you | 4 | Q. | And you have long term drivers? You don't |
| 5 | attribute your excellent safety record? | 5 |  | have, you know, much turnover? |
| 6 | MS. QUIGLEY: | 6 | MR. EDM | NS: |
| 7 | A. We've got really good drivers. | 7 | A. | Yes. |
| 8 | CHAIR: | 8 | MS. QUIG |  |
| 9 | Q. So, it's your drivers? | 9 | A. | Yeah. |
| 10 | MS. QUIGLEY: | 10 | CHAIR: |  |
| 11 | A. We do. | 11 | Q. | That was my sense. |
| 12 | MR. EDMONDS: | 12 | MS. QUIG |  |
| 13 | A. Maybe it's the Drivers Abstract we require. | 13 | A. | Well, there's one gentleman there over 30 |
| 14 | CHAIR: | 14 |  | years, isn't it? |
| 15 | Q. You're just taking care in the hiring of | 15 | MR. EDM | DS: |
| 16 | your drivers in the first instance? | 16 | A. | Yeah. |
| 17 | MS. QUIGLEY: | 17 | MS. QUIG |  |
| 18 | A. Yeah. | 18 | A. | And never had an accident. |
| 19 | MR. EDMONDS: | 19 | MR. EDM | NS: |
| 20 | A. Yes. | 20 | A. | We treat them with respect and we talk to |
| 21 | MS. QUIGLEY: | 21 |  | them everyday and if they goes for a drive, |
| 22 | A. They're very respectful people, I got to | 22 |  | we tell them to be careful and stuff. |
| 23 | give our crew credit. | 23 | MS. QUIG |  |
| 24 | CHAIR: | 24 | A. | And they call - |
| 25 | Q. Do they do any special training, or do - | 25 | COMMIS | NER OXFORD: |
|  | Page 38 |  |  | Page 40 |
| 1 | MS. QUIGLEY: | 1 | Q. | You have a real relationship with your |
| 2 | A. They haven't, no. | 2 |  | drivers? |
| 3 | MR. EDMONDS: | 3 | MR. EDM | DS: |
| 4 | A. They haven't, but we thought about that. | 4 | A. | I do, yeah. |
| 5 | CHAIR: | 5 | MS. QUIG |  |
| 6 | Q. Sure. | 6 | A. | Oh, yeah. If they're out in the winter, |
| 7 | MS. QUIGLEY: | 7 |  | especially in the wintertime. Example, last |
| 8 | A. We've thought about doing that. | 8 |  | week, we had one gentleman--one of our |
| 9 | MR. EDMONDS: | 9 |  | drivers had to go to Burgeo to pick up a |
| 10 | A. But in our case, really, we're just | 10 |  | scrip. When he got down there he called me, |
| 11 | listening to the people over here on the | 11 |  | he said, "Krista, there's no way I'm getting |
| 12 | East Coast. That's the way they're thinking | 12 |  | home. You know, the roads are barred, I'm |
| 13 | about going, but we didn't give it any | 13 |  | not getting home". I said, "okay, give me |
| 14 | thought until we heard it. That it's all | 14 |  | five minutes and call me back". He called |
| 15 | good things, you know. | 15 |  | me back, I said you go to this place here, |
| 16 | MS. QUIGLEY: | 16 |  | I've got a room booked for you, you stay |
| 17 | A. It's all positive, but I mean, in our | 17 |  | there for the night, for the simple fact |
| 18 | situation, if it's not broke, why am I going | 18 |  | that I don't want that man sleeping in his |
| 19 | to fix it? | 19 |  | car all night and - |
| 20 | MR. EDMONDS: | 20 | MR. EDM | DS: |
| 21 | A. Because that's how we feel. | 21 |  | Or be on the road. |
| 22 | CHAIR: | 22 | MS. QUIG |  |
| 23 | Q. I was wondering what you're doing. Is there | 23 | A. | Or be off the road somewhere trying to drive |
| 24 | anything special that you're doing? | 24 |  | back or something or they can't get a way. |
| 25 | MS. QUIGLEY: | 25 | COMISSIO | ER OXFORD: |


| Q. That's right, absolutely. Page 41 |  | Page 43 |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 1 | is on the East Coast. Even driving |  |
| 2 | MR. EDMONDS: | 2 |  | ourselves here. |
| 3 | A. So we bes reasonable and we bes fair and | 3 | CHAIR: |  |
| 4 | stuff. | 4 | Q. | You noticed a difference? |
| 5 | MS. QUIGLEY: | 5 | MR. EDMONDS: |  |
| 6 | A. We bes respectful. It's respect. | 6 | A. And the texting and the phones and - |  |
| 7 | MR. EDMONDS: | 7 | CHAIR: |  |
| 8 | A. It seemed to work well in our area. | 8 | Q. Oh, it's crazy. |  |
| 9 | COMMISSIONER OXFORD: | , | MR. EDMONDS: |  |
| 10 | Q. That would work well anywhere. | 10 | A. It is a bit fast in here. |  |
| 11 | MR. EDMONDS: | 11 | MS. QUIGLEY: |  |
| 12 | A. Yeah, you're right. | 12 | A. And you have to drive like them or (unintelligible). |  |
| 13 | CHAIR: | 13 |  |  |
| 14 | Q. Absolutely. | 14 | CHAIR: |  |
| 15 | MS. QUIGLEY: | 15 | Q. You'd get left behind. |  |
| 16 | A. Well, when you show a little bit of respect, | 16 | MS. QUIGLEY: |  |
| 17 | you get a little respect back. | 17 | A. Oh, no, they'd just run you over. |  |
| 18 | COMMISSIONER OXFORD: | 18 | MR. EDMONDS: |  |
| 19 | Q. Absolutely. | 19 | A. We gets the finger and - |  |
| 20 | MR. EDMONDS: | 20 | MS. QUIGLEY: |  |
| 21 | Q. And if they go on long rides, we'll call | 21 | A. | They curse on me all the time when I'm |
| 22 | them throughout the night and see where | 22 |  | driving out here, because I don't care. I |
| 23 | they're to and see how they're making out | 23 |  | just stay at what I'm doing and if you want |
| 24 | and stuff. | 24 |  | to pass me, pass me. |
| 25 | MS. QUIGLEY: | 25 | CHAIR: |  |
|  | Page 42 |  | Page 44 |  |
| 1 | A. And they always call us when they get back. | 1 | Q. That's what you have to do, let them go. |  |
| 2 | MR. EDMONDS: | 2 | COMMISSIONER OXFORD: |  |
| 3 | A. Yeah, they're all very respectful. | 3 | Q. Yeah. |  |
| 4 | MS. QUIGLEY: | 4 | MS. QUIGLEY: |  |
| 5 | A. No matter what time of day or night it is. | 5 | A. If you want to go, go. |  |
| 6 | COMMISSIONER OXFORD: | 6 | MS. GLYNN: |  |
| 7 | Q. So you got a good reporting system then as | 7 | Q. Did I pass you this morning? |  |
| 8 | part of your overall plan? | 8 | MS. QUIGLEY: |  |
| 9 | MR. EDMONDS: | 9 | A. Probably. |  |
| 10 | A. Yes, and it seems to be working well. | 10 | MR. EDMONDS: |  |
| 11 | MS. QUIGLEY: | 11 | A. You might have. |  |
| 12 | A. Yeah. | 12 | MS. QUIGLEY: |  |
| 13 | VICE-CHAIR: | 13 | A. | I've been driving all day, so it might have |
| 14 | Q. So, it seems to me that it may be a little | 14 |  | been me, but it is, it's a different |
| 15 | different in Corner Brook maybe in the | 15 |  | atmosphere altogether, it really is. |
| 16 | industry than it is in St. John's. Is that | 16 |  | There's a bigger population base out here. |
| 17 | a-do you think it's maybe a bit of a | 17 |  | You know, I mean it's not, there's a lot of |
| 18 | different - | 18 |  | vehicles here. |
| 19 | CHAIR: | 19 | MR. EDMONDS: |  |
| 20 | Q. It's a different atmosphere. | 20 | A. | Yeah, we're not facing the same things that |
| 21 | VICE-CHAIR: | 21 |  | they're facing here in the East Coast at |
| 22 | Q. It's a little bit of a different atmosphere. | 22 |  | all. |
| 23 | MR. EDMONDS: | 23 | MS. QUIGLEY: |  |
| 24 | A. There's not so many vehicles and it's | 24 | A. | But the rate, the rate increases that we've |
| 25 | totally different on the West Coast than it | 25 |  | sustained since we bought this company has |


|  | Page 45 | Page 47 |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 1 | expediently--what's the word I'm looking | 1 | MR. EDM | NDS: |
| 2 | for? Has damaged us so dramatically, you | 2 | A. | Over. |
| 3 | know, it hurts my heart. | 3 | MS. QUIG | EY: |
| 4 | CHAIR: | 4 | A. | Over \$100,000. |
| 5 | Q. When did you buy it? | 5 | CHAIR: |  |
| 6 | MS. QUIGLEY: | 6 | Q. | Over \$ 100,000 , okay. |
| 7 | A. 2011. | 7 | MS. QUIG | EY: |
| 8 | CHAIR: | 8 | A. | And that's no accidents in four years. |
| 9 | Q. Oh, wow, just before the first - | 9 |  | Lucky us. |
| 10 | MR. EDMONDS: | 10 | CHAIR: |  |
| 11 | A. (unintelligible). | 11 | Q. | What if you have an accident? |
| 12 | MS. QUIGLEY: | 12 | COMMIS | ONER OXFORD: |
| 13 | A. 2012 we got hit with our first increase. | 13 | Q. | Yeah, that's a big overhead to start the |
| 14 | CHAIR: | 14 |  | year up. |
| 15 | Q. Wow, so for you, I guess, it's really there | 15 | MR. EDM | NDS: |
| 16 | for you. I mean, it's - | 16 | A. | But then it goes up, on every car, not just |
| 17 | MS. QUIGLEY: | 17 |  | one. |
| 18 | A. Well, I mean, this was - | 18 | MS. QUIG | EY: |
| 19 | CHAIR: | 19 | A. | Yeah, but what happened with this accident |
| 20 | Q. So the business model that you were looking | 20 |  | in February, we--I'll explain a little bit |
| 21 | at when you bought the company didn't turn | 21 |  | about it. We asked this girl for three |
| 22 | out to be what you - | 22 |  | weeks, "everything is okay, we're going to |
| 23 | MR. EDMONDS: | 23 |  | fix your car"? "Yeah, you fix my car, |
| 24 | A. I was in the industry for a long time. Like | 24 |  | everything is fine". |
| 25 | I've been in this industry since the early | 25 | CHAIR: |  |
|  | Page 46 |  |  | Page 48 |
| 1 | '90s, and I knew how it all worked and stuff | 1 | Q | You didn't want to go through insurance. |
| 2 | like that there, and I thought of it a, you | 2 | MS. QUIG |  |
| 3 | know, good opportunities. | 3 | A. | I didn't want to--we didn't want to do that, |
| 4 | CHAIR: | 4 |  | because it's not something that you want to |
| 5 | Q. Yeah. | 5 |  | do. So, she said, "yeah, you fix my car, |
| 6 | MR. EDMONDS: | 6 |  | I'm fine. I'm fine, I'm not hurt'. So, we |
| 7 | A. But I was fooled. | 7 |  | ordered the part, the bumper, the back |
| 8 | MS. QUIGLEY: | 8 |  | bumper for her car and when it came in three |
| 9 | A. But in all honesty, we bought this with the | 9 |  | weeks later, my husband went and picked up |
| 10 | intentions of ten years and we'll retire and | 10 |  | the car, brought it down and got it fixed, |
| 11 | hopefully, that when we're ready to retire, | 11 |  | brought the car back to her. A week later I |
| 12 | things will be as it is now. But as it | 12 |  | got a call from the lawyer. She's claiming |
| 13 | looks right now, there's not going to be | 13 |  | personal injury. And when we picked up the |
| 14 | anything left to sell or to pass down or to | 14 |  | car, "everybody is okay"? "Yeah, everybody |
| 15 | put forward. | 15 |  | is fine". When we dropped the car back, |
| 16 | MR. EDMONDS: | 16 |  | "Yeah, everybody is fine". So now, that |
| 17 | A. If it keeps going the way it's going. | 17 |  | young lady had a year, this is a thorn in my |
| 18 | MS. QUIGLEY: | 18 |  | side. They have a year. From the date of |
| 19 | A. To anybody. Nobody is going to want to look | 19 |  | the accident, they have a full year to claim |
| 20 | at this in ten years, or in five years. You | 20 |  | whatever. That is so wrong, you know, and |
| 21 | know, are you going to buy a company that's | 21 |  | if you keep telling someone that you're okay |
| 22 | going to nail you with \$ 100,000 insurance | 22 |  | and then we're thinking, well, everything is |
| 23 | bill every year? No. | 23 |  | fine. So now, this claim hit our insurance |
| 24 | CHAIR: | 24 |  | company the day before my renewal. The day |
| 25 | Q. Is that what your bill is, $\$ 100,000$ ? | 25 |  | before my renewal. |

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MR. EDMONDS:
A. That's when she got the letter.
MS. QUIGLEY:
A. Yeah, the day before my renewal, and I think it was two days before the budget came down.
CHAIR:
Q. And what difference did it make to your premium?
MR. EDMONDS:
A. It went up.
MS. QUIGLEY:
A. It went up.
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CHAIR:
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CHAIR:
Q. By?
MS. QUIGLEY:
A. By whatever percentage they calculate.
MR. EDMONDS:
A. Three percent, I think it was, at that time.
COMMISSIONER OXFORD:
Q. How much?
MR. EDMONDS:
A. Three percent, and not knowing, like I told them, they don't even know if they're going to do any payout or anything.
CHAIR:

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Page 50
Q. It went up anyway?

MR. EDMONDS:
A. Yeah.

MS. QUIGLEY:
A. Because the claim was on the books.

MR. EDMONDS:
A. Yeah, it went up by three percent. MS. QUIGLEY:
A. Yeah, that's with adding on to the 18 percent that they got. So, it's crazy, and then you got 15 percent taxes on top of this. You know, the taxes is something else. I mean, they should never have put the taxes back on the insurance, it's just so unfair. You know, they say they can't take it off. They put it on.
CHAIR:
Q. It was off.

MR. EDMONDS:
A. It was, yeah, for the longest time.

MS. QUIGLEY:
A. Yes, that's what I'm saying. They put it on, why can't they take it off. And they can figure out--what bothers me a lot about all of this stuff is that they can figure
\begin{tabular}{|c|c|}
\hline & Page 50 \\
\hline 1 & Q. It went up anyway? \\
\hline 2 & MR. EDMONDS: \\
\hline 3 & A. Yeah. \\
\hline 4 & MS. QUIGLEY: \\
\hline 5 & A. Because the claim was on the books. \\
\hline 6 & MR. EDMONDS: \\
\hline 7 & A. Yeah, it went up by three percent. \\
\hline 8 & MS. QUIGLEY: \\
\hline 9 & A. Yeah, that's with adding on to the 18 \\
\hline 10 & percent that they got. So, it's crazy, and \\
\hline 11 & then you got 15 percent taxes on top of \\
\hline 12 & this. You know, the taxes is something \\
\hline 13 & else. I mean, they should never have put \\
\hline 14 & the taxes back on the insurance, it's just \\
\hline 15 & so unfair. You know, they say they can't \\
\hline 16 & take it off. They put it on. \\
\hline 17 & CHAIR: \\
\hline 18 & Q. It was off. \\
\hline 19 & MR. EDMONDS: \\
\hline 20 & A. It was, yeah, for the longest time. \\
\hline 21 & MS. QUIGLEY: \\
\hline 22 & A. Yes, that's what I'm saying. They put it \\
\hline 23 & on, why can't they take it off. And they \\
\hline 24 & can figure out--what bothers me a lot about \\
\hline 25 & all of this stuff is that they can figure \\
\hline
\end{tabular}

\section*{Page 49}
out how to tax gas, they can figure out how to tax restaurants, with regards to going in and sitting down and eating, but they can't figure out how to tax junk food. You know, I mean, but they can tax an insurance industry, they can tax whatever they want, but one--like, I mean, I don't understand that. Like I don't understand the concepts of all that, right.
CHAIR:
Q. So, your insurance costs are higher than your fuel costs? Than your--like any of your other costs?
MR. EDMONDS:
A. Yes, oh, yes.

MS. QUIGLEY:
A. That is the number one bill on our list. Usually around January I start panicking.
CHAIR:
Q. And how do you pay your insurance premium? MS. QUIGLEY:
A. Slowly.

CHAIR:
Q. I'm imagining as much, but MS. QUIGLEY:
A. No, well, basically, what we do is come December, November, you need to -
CHAIR:
Q. I should have said, do you do it by installments, or -
MR. EDMONDS:
A. Yes, installments.

MS. QUIGLEY:
A. Yes.

CHAIR.
Q. Okay.

MS. QUIGLEY:
A. Yeah, we do it in installments. I don't have \(\$ 100,000\) just laying around. It's unfortunate, but that's it. It's hard, because when we bought the company it was less than \(\$ 24,000\) for the same number, for a few cars.

\section*{CHAIR:}
Q. So it was a quicker bill in the MS. QUIGLEY:
A. Oh, yeah, it's gone up 140 percent (phonetic).

\section*{VICE-CHAIR:}
Q. And do you talk to the other operators in
\begin{tabular}{|c|c|c|c|c|}
\hline & Page 53 & & & Page 55 \\
\hline 1 & Corner Brook? Are they all experiencing the & 1 & \multicolumn{2}{|l|}{MS. QUIGLEY:} \\
\hline 2 & same? & 2 & \multirow[t]{4}{*}{A.} & Look at it that way. Put it in terms that \\
\hline 3 & MR. EDMONDS: & 3 & & people can understand you can probably hit a \\
\hline 4 & A. On the other cab stands is most of them have & 4 & & little closer to home, or if someone decided \\
\hline 5 & independent drivers. & 5 & & that you're no longer needed. \\
\hline 6 & COMMISSIONER OXFROD: & 6 & CHAIR: & \\
\hline 7 & Q. Brokers? & 7 & Q. & You presented to us in--did you make - \\
\hline 8 & MR. EDMONDS: & 8 & MS. QUIGLEY & \\
\hline 9 & A. Yeah, brokers, but I think some of them & 9 & A. & Yes. \\
\hline 10 & might have two or three cars or something & 10 & CHAIR: & \\
\hline 11 & like that there. & 11 & Q. & You did, didn't you, yes, right, yeah. \\
\hline 12 & MS. QUIGLEY: & 12 & MS. QUIGLEY & \\
\hline 13 & A. We're the only cab company in Corner Brook & 13 & A. & He didn't want to do that. \\
\hline 14 & that owns the majority of the cars on the & 14 & MR. EDMOND & \\
\hline 15 & taxi stand. If that's what you're referring & 15 & A. & I'm not good at this. \\
\hline 16 & to. & 16 & CHAIR: & \\
\hline 17
18 & CHAIR: & 17
18 & & I remembered that you didn't want to do \\
\hline 18 & Q. So, changing your business model is not & 18 & & that. \\
\hline 19 & something that you'd be--like, you wouldn't & 19 & MS. GLYNN: & \\
\hline 20 & move from owning the cars to moving to & 20 & Q. & You did a fine job. \\
\hline 21 & independent drivers? & 21 & CHAIR: & \\
\hline 22 & MR. EDMONDS: & 22 & Q. & Absolutely. \\
\hline 23 & A. We would, but the people are just not & 23 & MS. GLYNN: & \\
\hline 24 & interested. & 24 & Q. & I do remember having to encourage you. \\
\hline 25 & CHAIR: & 25 & MR. EDMOND & \\
\hline & Page 54 & & & Page 56 \\
\hline 1 & Q. Yeah, well, some of them has to - & 1 & & I don't speak very well. \\
\hline 2 & MS. QUIGLEY: & 2 & CHAIR: & \\
\hline 3 & A. When you have to pay out 6 or \(\$ 7,000\) a year & 3 & Q. & It just registered with me that that was \\
\hline 4 & for insurance before you eat, and you & 4 & & you. \\
\hline 5 & haven't got gas in your car, you haven't got & 5 & MR. EDMON & VS: \\
\hline 6 & repairs on your car, you haven't eaten yet, & 6 & & Yeah. \\
\hline 7 & you haven't lived - & 7 & MR. OAKE: & \\
\hline 8 & MR. EDMONDS: & 8 & & You got through it. \\
\hline 9 & A. If they haven't got some other income, it's & 9 & MS. QUIGLE & \\
\hline 10 & just not feasible right now. & 10 & A. & He did, yeah, he did a great job, actually. \\
\hline 11 & MS. QUIGLEY: & 11 & CHAIR: & \\
\hline 12 & A. And they really feel like they're being & 12 & & Did he do it at your encouragement? \\
\hline 13 & pushed out of their industry, because & 13 & MS. GLYNN & \\
\hline 14 & they've worked at it for, like I said, for & 14 & & It took five of us. \\
\hline 15 & decades. You know, and I've reiterated that & 15 & MS. QUIGLE & \\
\hline 16 & several times with government and with & 16 & A. & It actually was more insistence. \\
\hline 17 & meetings that we're had over the last few & 17 & MS. GLYNN & \\
\hline 18 & years, and the example that's always put & 18 & Q. & It took a lot of us out in that room. \\
\hline 19 & forward that how would you feel is someone & 19 & MS. QUIGLE & \\
\hline 20 & came into you and said, "okay, if you're & 20 & & It was more insisting. "You have to do \\
\hline 21 & making \$50,000 a year, I'm going to take & 21 & & this, you have to do this". \\
\hline 22 & \$45,000 of that from you now". Can you & 22 & MS. GLYNN & \\
\hline 23 & survive? & 23 & Q. & I certainly don't want to put words in your \\
\hline 24 & MR. EDMONDS: & 24 & & mouth, but I sense a lot of frustration and \\
\hline 25 & A. It's not good. & 25 & & you've said, you know, we're being held \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|}
\hline Page 57 & & Page 59 \\
\hline accountable for things that we haven't done & & this hugely increased cost that you've had. \\
\hline wrong, but also a bit of frustration that & 2 & MS. QUIGLEY: \\
\hline even for the things you're doing right, & 3 & I'll let you have that. \\
\hline you're not getting any benefit for that. & 4 & MR. EDMONDS: \\
\hline So, you know, like I said, you have good & 5 & A. We got a job to get them in the car now. If \\
\hline drivers, there's nothing you can do to make & 6 & you puts the increase up, well, the people \\
\hline your drivers any better, and even if you & 7 & will start drinking and driving again, and \\
\hline did, you wouldn't see any benefit from that? & 8 & you know, that's what's going to happen. If \\
\hline R. EDMONDS: & 9 & they can't afford to get a ride home, that's \\
\hline A. From what we're doing, we're not getting no & 10 & what happens. \\
\hline benefits & 11 & MS. QUIGLEY: \\
\hline MS. QUIGLEY: & 12 & A. You're going to cut off your nose to spite \\
\hline A. And we can do all the things that they ask & 13 & your f \\
\hline us to do, we can jump through every hoop and & 14 & R. EDMONDS: \\
\hline we can go over every hurdle and break down & 15 & A. Seniors is a lot, a big part of our \\
\hline every wall, and that's basically what it's & 16 & siness. They can just barely afford to \\
\hline been the last couple of years, because you & 17 & t a ride now. If you puts it up, they \\
\hline face these hurdles that come at you, and you & 18 & won't be able to afford their ride with us. \\
\hline got a choice. You can go around them, under & 19 & , you can't keep putting up the fares to \\
\hline them or through them. So, you just got to & 20 & public to look after our expense, I \\
\hline pick your poison. & 21 & guess, you could put it that way. \\
\hline MS. GLYNN: & 22 & MMISSSIONER OXFORD: \\
\hline Q. And you're still paying the same amount & 23 & Q. (unintelligible). \\
\hline insurance? & 24 & R. EDMONDS: \\
\hline MS. QUIGLEY: & 25 & A. That's right, sir. You hear on the news now \\
\hline Page 58 & & \begin{tabular}{l}
\[
\text { Page } 60
\] \\
that they're going to the malls because they
\end{tabular} \\
\hline A. And you're still doing the same thing. You're still - & & that they're going to the malls because they can't afford to turn up their heat and \\
\hline MR. EDMONDS: & 3 & stuff. So, and they won't be able to go to \\
\hline A. I just don't understand how come it all & 4 & the mall, they'll have to get a sleeping \\
\hline happened all of a sudden, and then it & 5 & bag. You know, that's the way it is. \\
\hline happened twice a year, twice a year. The & 6 & MS. QUIGLEY: \\
\hline increases, and like 10 years prior to that, & & A. It's okay to sit down and think about that, \\
\hline there was no incr & 8 & but it's a reality for a lot of people. \\
\hline MS. QUIGLEY: & 9 & R. EDMONDS: \\
\hline A. And that's very frustrating. That is very & 10 & That is a reality, yes. \\
\hline frustrating. If they had issues with this & 11 & MS. QUIGLEY: \\
\hline industry 10 years ago or 20 years ago, they & & A. You know, and for us to increase our rates, \\
\hline didn't know how to go around it. MR. EDMONDS: & 13
14 & increase that comes along, it's always \\
\hline A. I'm thinking that it might have been 10 & 15 & passed down to the public. But this is, the \\
\hline years, I would say, that we never had no & 16 & taxi industry is more of a life line for a \\
\hline increase at all and then all of a sudden, & 17 & lot of people. You know, they depend on us \\
\hline & 18 & to, just to go get their groceries, you \\
\hline MS. QUIGLEY: & 19 & know, or go to a doctor's appointment. You \\
\hline A. Every six months. & 20 & know, and this is probably the only time \\
\hline R. EDMONDS: & 21 & these people get out when you stop and think \\
\hline A. Yeah, every six months, yeah. & 22 & about this. \\
\hline MS. GLYNN: & 23 & MR. EDMONDS: \\
\hline Q. What's your sense of whether it's possible for you to increase the taxi rates to cover & \[
\begin{aligned}
& 24 \\
& 25
\end{aligned}
\] & A. And in the nighttime, like you're taking the people that's drinking off our streets. The \\
\hline
\end{tabular}
this hugely increased cost that you've had.
A. I'll let you have that.
A. We got a job to get them in the car now. If you puts the increase up, well, the people will start drinking and driving again, and you know, that's what's going to happen. If they can't afford to get a ride home, that's what happens.
A. You're going to cut off your nose to spite your face.
A. Seniors is a lot, a big part of our business. They can just barely afford to get a ride now. If you puts it up, they won't be able to afford their ride with us. So, you can't keep putting up the fares to the public to look after our expense, I guess, you could put it that way.
Q. (unintelligible).
A. That's right, sir. You hear on the news now
that they're going to the malls because they can't afford to turn up their heat and stuff. So, and they won't be able to go to the mall, they'll have to get a sleeping bag. You know, that's the way it is.
A. It's okay to sit down and think about that, but it's a reality for a lot of people. MR. EDMONDS
A. That is a reality, yes.
A. You know, and for us to increase our rates, everything that happens in life, every increase that comes along, it's always passed down to the public. But this is, the taxi industry is more of a life line for a lot of people. You know, they depend on us to, just to go get their groceries, you know, or go to a doctor's appointment. You know, and this is probably the only time these people get out when you stop and think about this.
MR. EDMONDS:
A. And in the nighttime, like you're taking the people that's drinking off our streets. The
\begin{tabular}{|c|c|c|c|c|}
\hline & Page 61 & 1 & & problems that you're facing. I don't Pave 63 \\
\hline 2 & doing stuff. Like, it is a needed industry. & 2 & & any more questions. I don't know if - \\
\hline 3 & MS. QUIGLEY: & 3 & CHAIR: & \\
\hline 4 & A. Yeah, it certainly is. & 4 & Q. & No, I think your level of frustration and \\
\hline 5 & CHAIR: & 5 & & concern and worry, I think has come through \\
\hline 6 & Q. Do you have full coverage on your vehicles? & 6 & & loud and clear. \\
\hline 7 & MS. QUIGLEY: & 7 & MS. QUI & EY: \\
\hline 8 & A. Yes, we do. & 8 & A. & I think it's very justified. \\
\hline 9 & MR. EDMONDS: & 9 & CHAIR: & \\
\hline 10 & A. No. & 10 & Q. & And I think you've justified it, so - \\
\hline 11 & MS. QUIGLEY: & 11 & MS. QUIG & \\
\hline 12 & A. Yes, we do. & 12 & A. & For an industry that's been around for \\
\hline 13 & MR. EDMONDS: & 13 & & decades, a lot of decades - \\
\hline 14 & A. No, we just got public liability. & 14 & CHAIR: & \\
\hline 15 & MS. QUIGLEY: & 15 & Q. & Well you company for sure has been around - \\
\hline 16 & A. Oh, that's what I thought you meant. & 16 & MS. QUIG & \\
\hline 17 & MR. EDMONDS: & 17 & A. & I know, and for the insurance companies to, \\
\hline 18 & A. And we got two vehicles with collision on & 18 & & all of a sudden, out of nowhere, decide that \\
\hline 19 & them, full. & 19 & & they've got issues and they're paying out \\
\hline 20 & MS. QUIGLEY: & 20 & & too much money because they're not doing \\
\hline 21 & A. Oh, I thought that's what you meant. & 21 & & their jobs, because they're not providing us \\
\hline 22 & MR. EDMONDS: & 22 & & with the service that we're supposed to be \\
\hline 23 & A. The two wheelchair accessible vans is full & 23 & & getting when we pay our bills. You know, if \\
\hline 24 & coverage. & 24 & & you're paying out that kind of money every \\
\hline 25 & MS. GLYNN: & 25 & & year, you think if you had one accident, \\
\hline & Page 62 & & & Page 64 \\
\hline 1 & Q. So, you're paying over \(\$ 100,000\) and it's not & 1 & & you'd think you'd be investigated. You \\
\hline 2 & even full? & 2 & & know, and Jane Doe may not get that \$25,000 \\
\hline 3 & MR. EDMONDS: & 3 & & paycheque. \\
\hline 4 & A. No, that's right. & 4 & MR. EDMO & \\
\hline 5 & MS. QUIGLEY: & 5 & A. & I'm sure if Workers' Comp don't have an \\
\hline 6 & A. Not even full coverage. It's not easy. It's & 6 & & investigation, they would probably end up in \\
\hline 7 & not easy, and we got to try and figure out & 7 & & the same position as the taxi industry is in \\
\hline 8 & something. We got to try and figure out & 8 & & today. \\
\hline 9 & something with the government, with the--I & , & MS. QUIG & \\
\hline 10 & don't know how much control the Public & 10 & A. & Yeah, it's a difficult, difficult situation \\
\hline 11 & Utilities Board has, and I don't know a lot & 11 & & to be in. You know, we've come across the \\
\hline 12 & about what it does. I do know that it's & 12 & & Island several times over the last couple of \\
\hline 13 & governed, so I know that there's things that & 13 & & years just to listen, just to sit in and \\
\hline 14 & we can do to work with government and work & 14 & & listen to ministers and the other cab \\
\hline 15 & with you guys to try and figure out a good & 15 & & companies around town and to hear their \\
\hline 16 & way to provide the best service that we can & 16 & & frustration as well, you know, they've got a \\
\hline 17 & provide and still manage to make a living & 17 & & lot of good ideas, you now. \\
\hline 18 & doing it. You know, and it's fair, which is & 18 & MR. EDM & NDS: \\
\hline 19 & fair to everybody, you know, not just the & 19 & A. & And here on the East Coast they are in a \\
\hline 20 & insurance companies or the lawyers, you & 20 & & little different situation than we are on \\
\hline 21 & know. The lawyers are--they add insult to & 21 & & the West Coast. I mean, due to the traffic \\
\hline 22 & injury. Say no to the cap, but it's crazy. & 22 & & and the amount of cars and that that's here, \\
\hline 23 & COMMISSIONER OXFORD: & 23 & & I guess, but yeah, they got a lot to deal \\
\hline 24 & Q. Certainly, you've given us a good overview & 24 & & with it, as well as we do. \\
\hline 25 & on what family business is all about and the & 25 & CHAIR: & \\
\hline
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